

MUNICIPAL BUDGET:

Financial Performance

Revenue by Major Source
Revenue by Minor Source
Operating Expenditure by Major Type
Operating Expenditure by Minor Type
Revenue by municipal vote classification
Expenditure by municipal vote classification
Revenue by Standard Classification
Expenditure by Standard Classification

Capital expenditure

Capital Expenditure by Standard Classification
Capital Expenditure by Municipal Vote - Major
Capital Expenditure by Municipal Vote - Minor
Capital funding by source

IDP

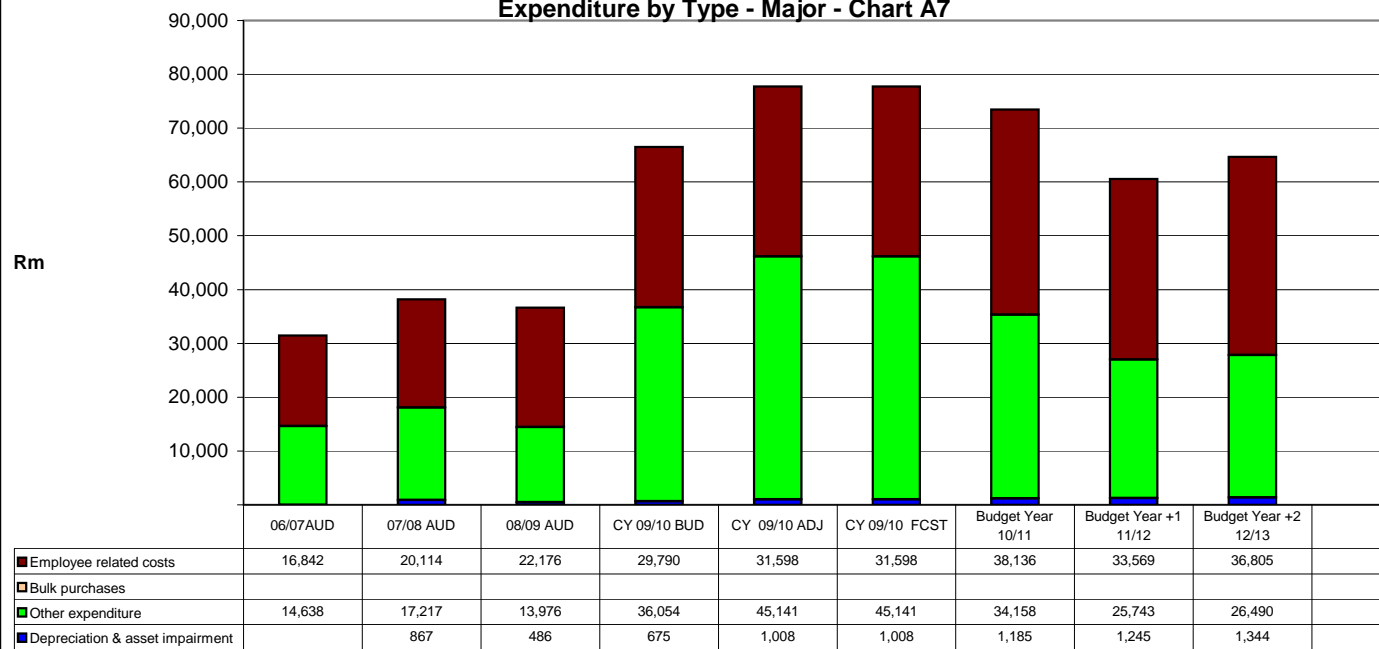
IDP Strategic Objective - Revenue
IDP Strategic Objective - Expenditure
IDP Strategic Objective - Capital Expenditure

Miscellaneous

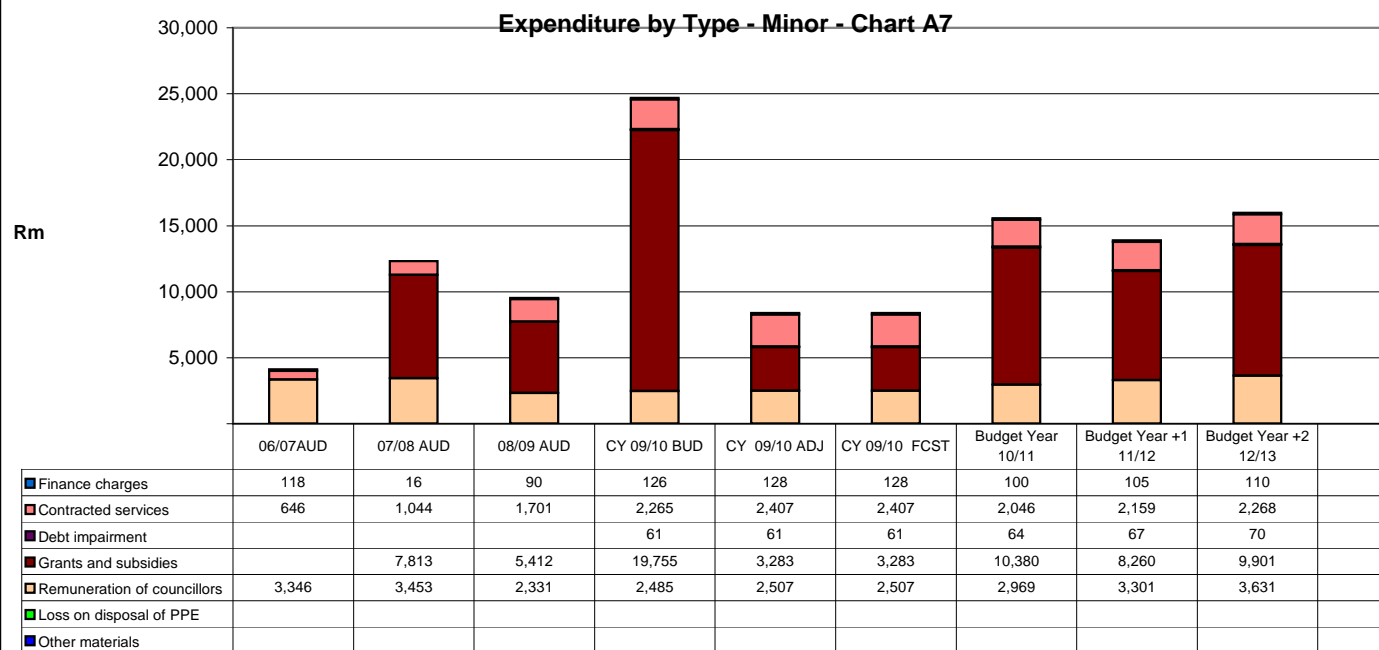
Cash flow trend
Increases in service charges
Revenue collection rates
Borrowing
Distribution losses
Borrowed capex funding
Expenditure analysis (Employee costs)
Expenditure analysis (Remuneration)
Expenditure analysis (Repairs & Maintenance)
Expenditure analysis (Finance Charges)
Expenditure analysis (Depreciation)

Loss on disposal of PPE										
Remuneration of councillors	3,346	3,453	2,331	2,485	2,507	2,507	2,969	3,301	3,631	
Grants and subsidies		7,813	5,412	19,755	3,283	3,283	10,380	8,260	9,901	
Debt impairment				61	61	61	64	67	70	
Contracted services	646	1,044	1,701	2,265	2,407	2,407	2,046	2,159	2,268	
Finance charges	118	16	90	126	128	128	100	105	110	
Depreciation & asset impairment		867	486	675	1,008	1,008	1,185	1,245	1,344	
Other expenditure	14,638	17,217	13,976	36,054	45,141	45,141	34,158	25,743	26,490	
Bulk purchases										
Employee related costs		16,842	20,114	22,176	29,790	31,598	31,598	38,136	33,569	36,805
	<i>check</i>	35,591	50,525	46,171	91,211	86,134	86,134	89,038	74,449	80,620

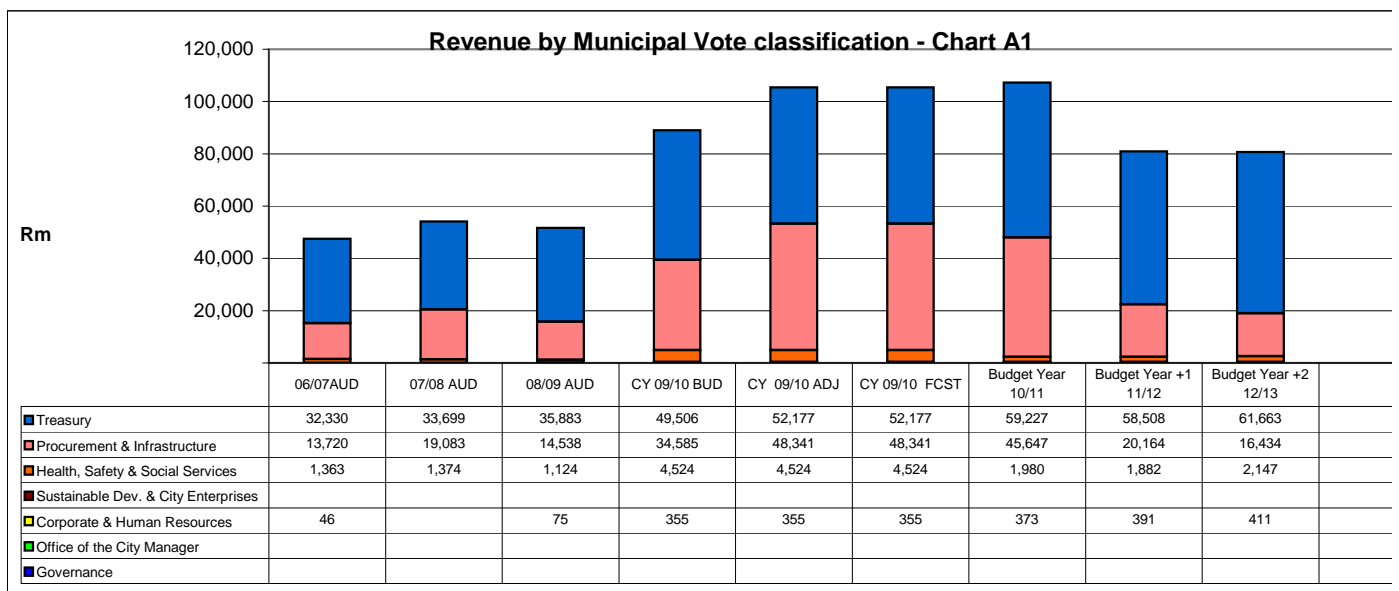
Expenditure by Type - Major - Chart A7



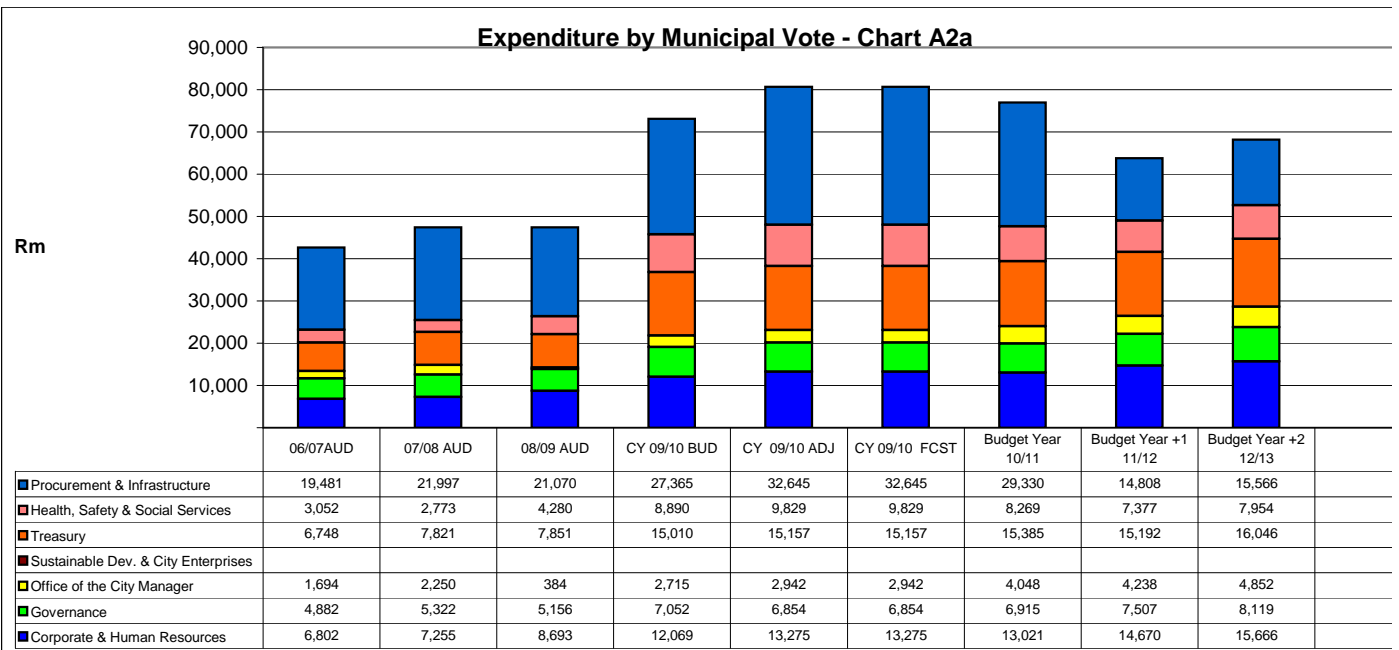
Expenditure by Type - Minor - Chart A7



Revenue by municipal vote classification	47,460	54,156	51,620	88,970	105,397	105,397	107,227	80,945	80,655
Governance									
Office of the City Manager									
Corporate & Human Resources	46		75	355	355	355	373	391	411
Sustainable Dev. & City Enterprises									
Health, Safety & Social Services	1,363	1,374	1,124	4,524	4,524	4,524	1,980	1,882	2,147
Procurement & Infrastructure	13,720	19,083	14,538	34,585	48,341	48,341	45,647	20,164	16,434
Treasury	32,330	33,699	35,883	49,506	52,177	52,177	59,227	58,508	61,663

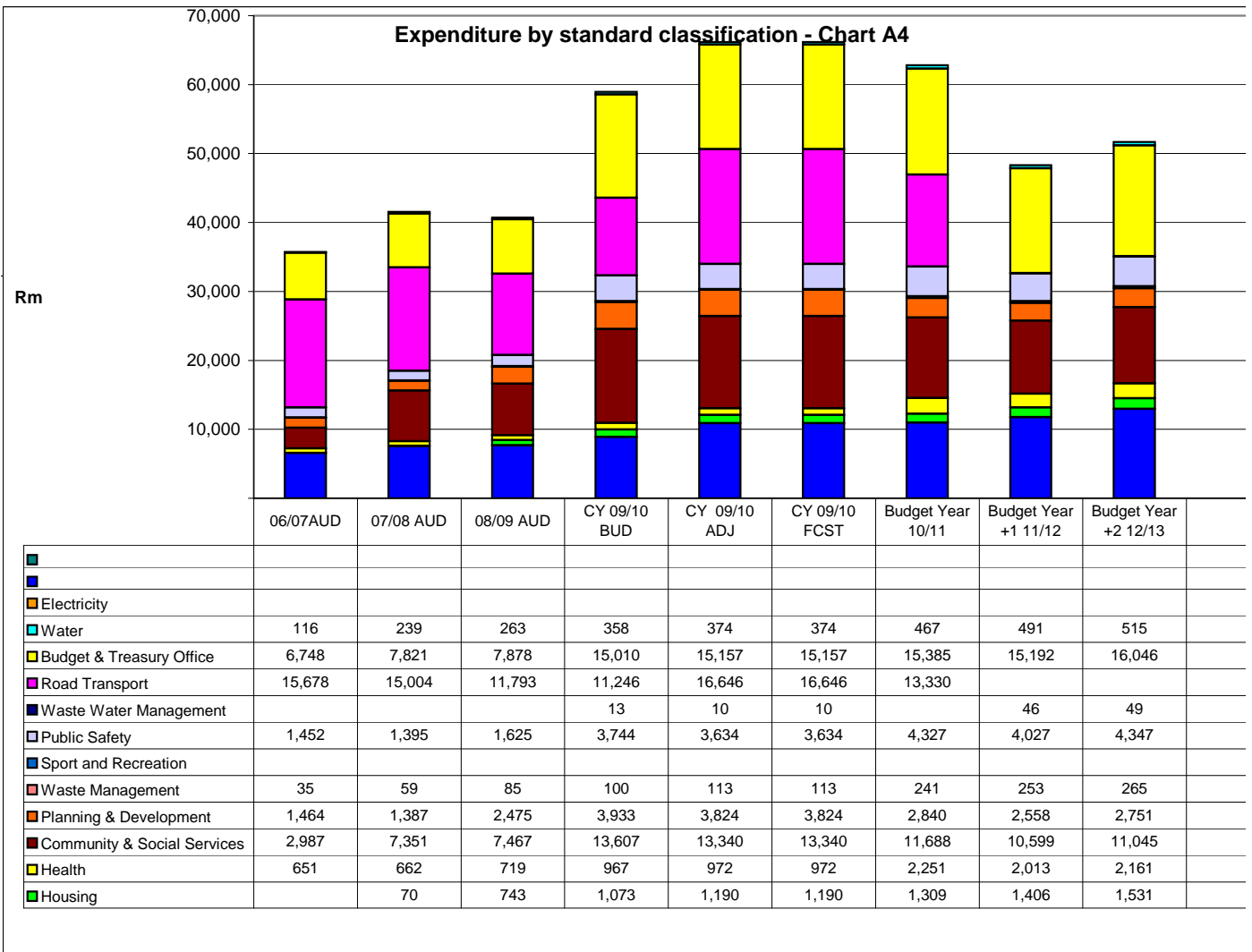


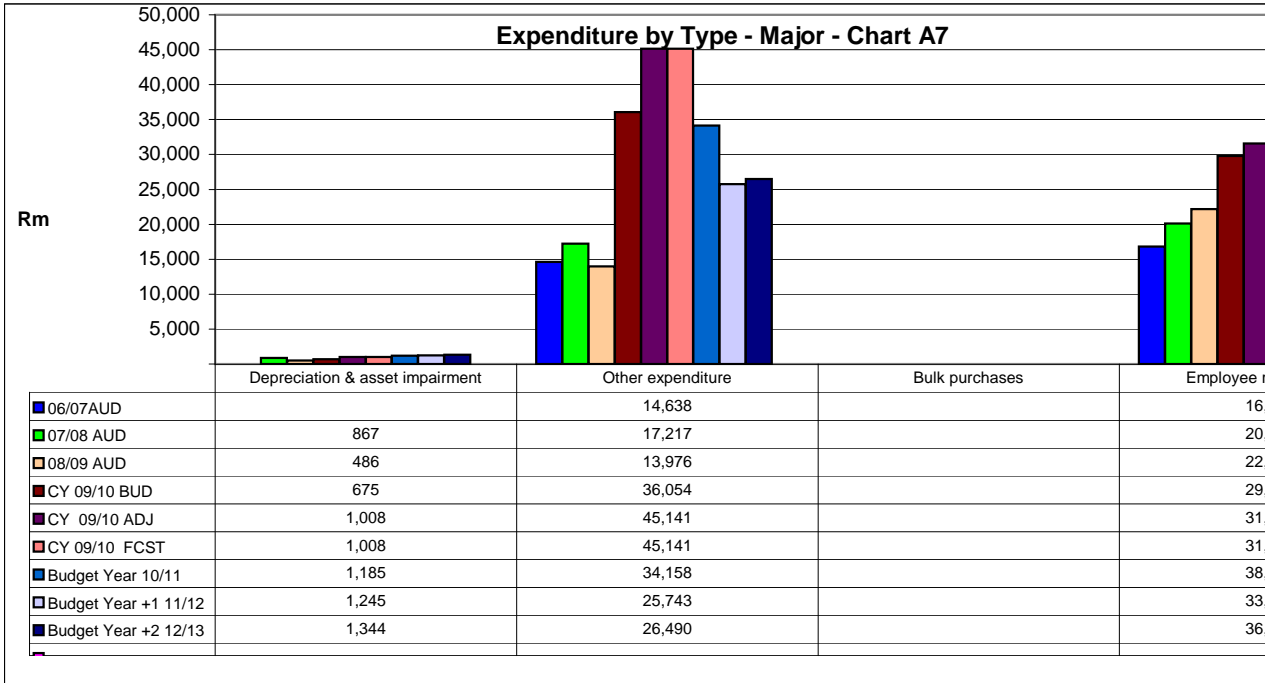
Expenditure by municipal vote classification	42,659	47,418	47,433	73,101	80,702	80,702		63,793	68,204
Corporate & Human Resources	6,802	7,255	8,693	12,069	13,275	13,275	13,021	14,670	15,666
Governance	4,882	5,322	5,156	7,052	6,854	6,854	6,915	7,507	8,119
Office of the City Manager	1,694	2,250	384	2,715	2,942	2,942	4,048	4,238	4,852
Sustainable Dev. & City Enterprises									
Treasury	6,748	7,821	7,851	15,010	15,157	15,157	15,385	15,192	16,046
Health, Safety & Social Services	3,052	2,773	4,280	8,890	9,829	9,829	8,269	7,377	7,954
Procurement & Infrastructure	19,481	21,997	21,070	27,365	32,645	32,645	29,330	14,808	15,566

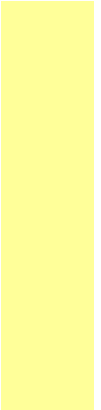
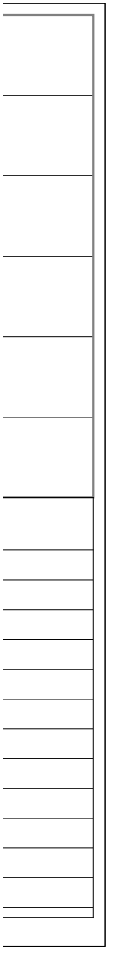


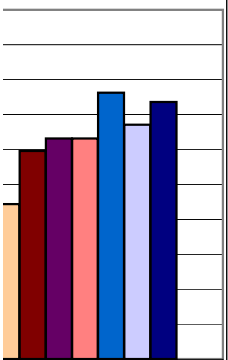
Revenue by Standard Classification

Corporate Services				75	355	355	355	373	391	411
Environmental Protection										
Waste Water Management			11	11	9	12	12	7,523	199	25
Executive & Council										
Sport and Recreation										
Health		13	27		158	158	158	167	158	164
Community & Social Services		3,938	4,956	7,044	11,655	11,655	11,655	12,006	13,363	15,140
Road Transport		13,665	13,610	9,931	11,246	16,646	16,646	13,330		
Public Safety		528	374	389	999	999	999	1,030	1,092	1,147
Planning & Development		1,000	1,000	735	3,525	3,525	3,525	750	790	1,000
Housing			447	1,038	6,451	7,898	7,898	3,694	1,000	1,000
Waste Management								26	27	29
Water		21	25	30	3,779	11,176	11,176	8,903	4,468	58
Electricity									950	
Budget & Treasury Office		33,212	33,723	39,815	48,646	52,478	52,478	59,227	58,508	61,663



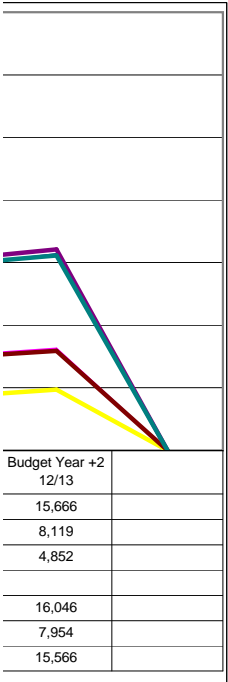




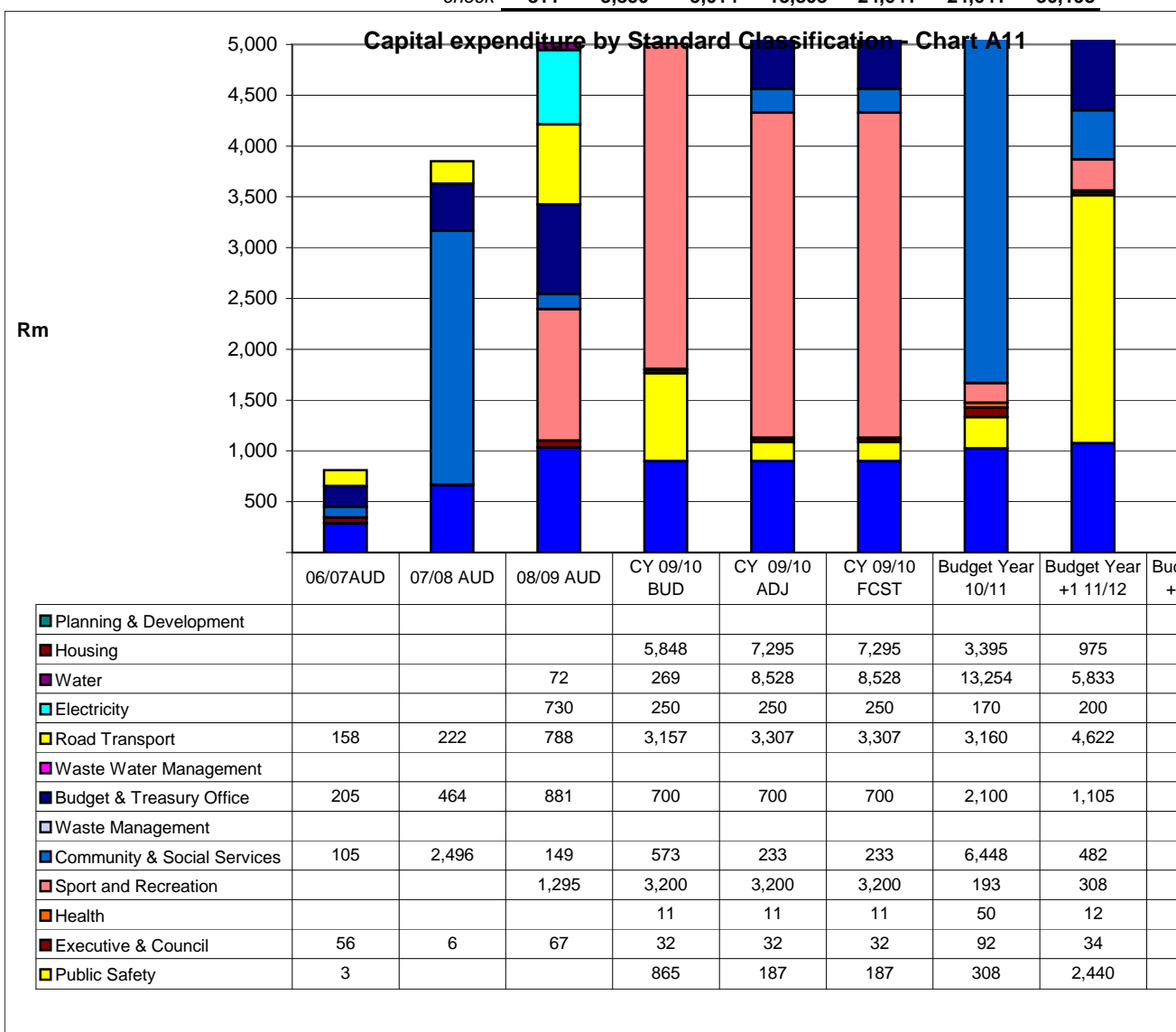


employee related costs

16,842
20,114
22,176
29,790
31,598
31,598
38,136
33,569
36,805



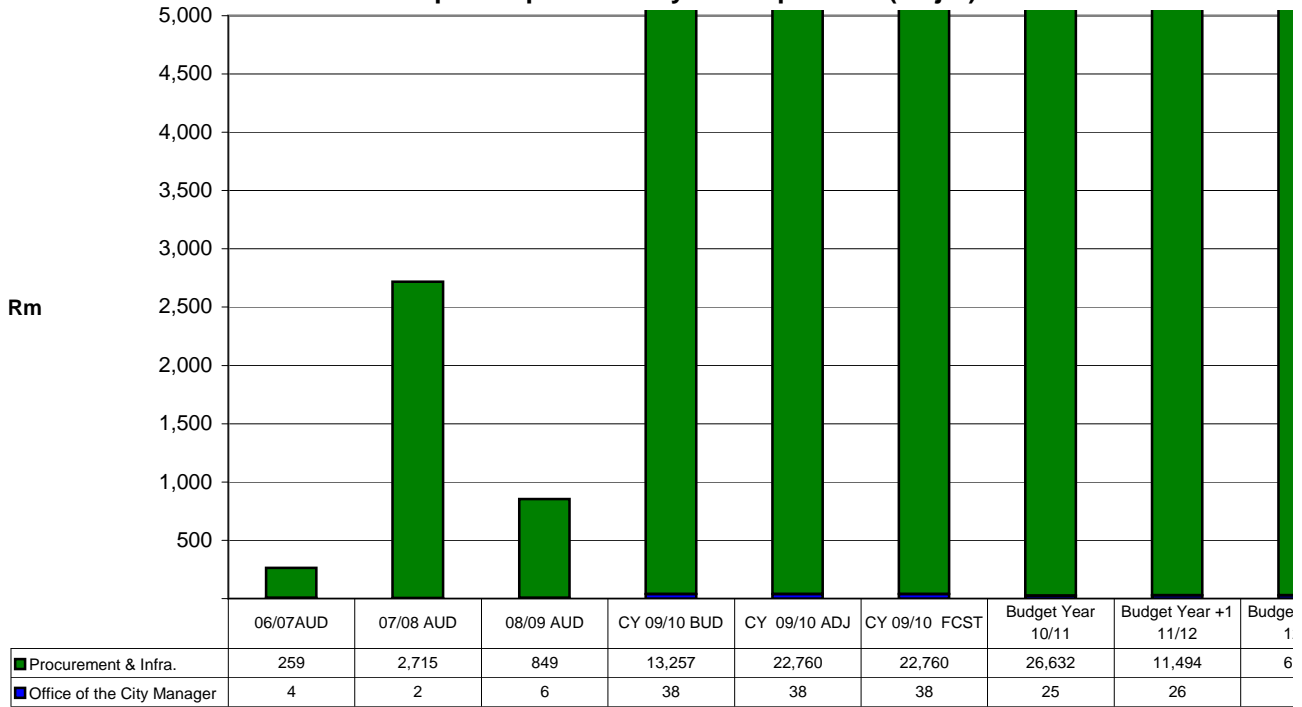
Capital Expenditure by Standard Classification	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11
Corporate Services	285	663	1,032	900	900	900	1,025
Environmental Protection							
Public Safety	3			865	187	187	308
Executive & Council	56	6	67	32	32	32	92
Health				11	11	11	50
Sport and Recreation			1,295	3,200	3,200	3,200	193
Community & Social Services	105	2,496	149	573	233	233	6,448
Waste Management							
Budget & Treasury Office	205	464	881	700	700	700	2,100
Waste Water Management							
Road Transport	158	222	788	3,157	3,307	3,307	3,160
Electricity			730	250	250	250	170
Water			72	269	8,528	8,528	13,254
Housing				5,848	7,295	7,295	3,395
Planning & Development							
<i>check</i>	811	3,850	5,014	15,803	24,641	24,641	30,193



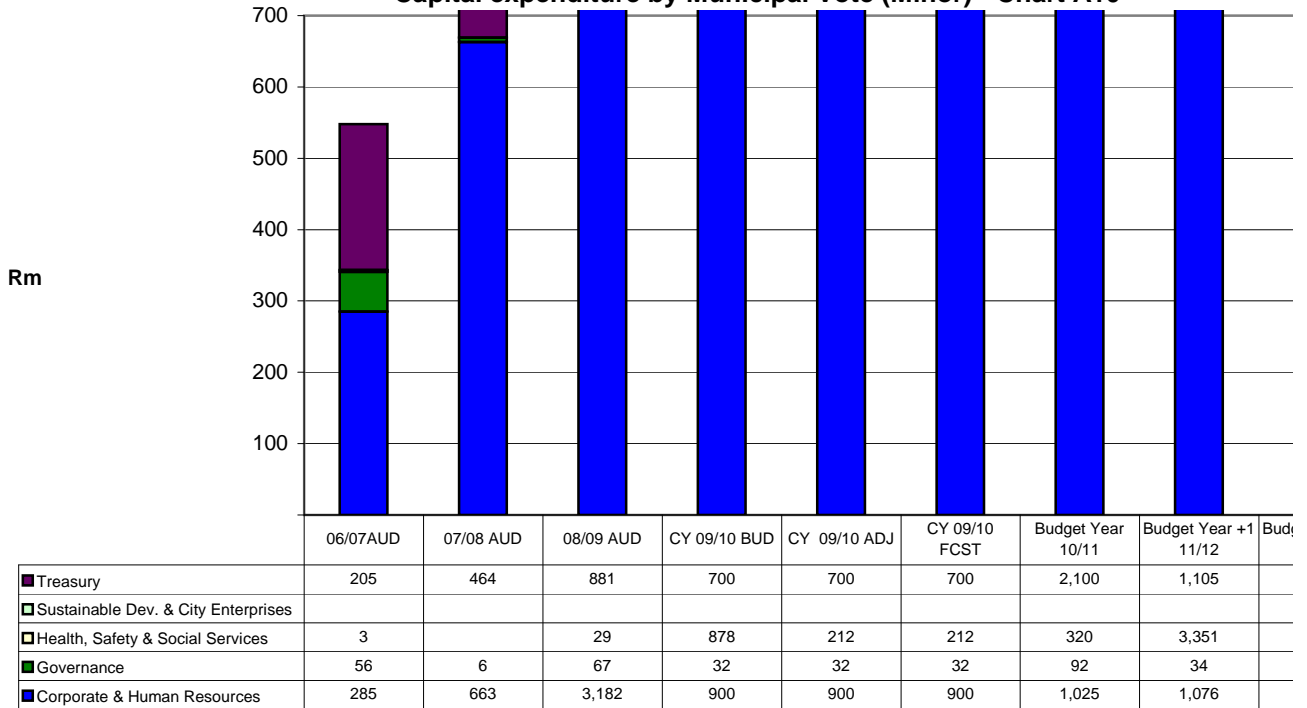
Capital Expenditure by Municipal Vote	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11
Corporate & Human Resources	285	663	3,182	900	900	900	1,025
Governance	56	6	67	32	32	32	92
Health, Safety & Social Services	3		29	878	212	212	320

Sustainable Dev. & City Enterprises								
Treasury	205	464	881	700	700	700	2,100	
Office of the City Manager	4	2	6	38	38	38	25	
Procurement & Infra.	259	2,715	849	13,257	22,760	22,760	26,632	
	<i>check</i>	811	3,850	5,015	15,803	24,641	24,641	30,193

Capital expenditure by Municipal Vote (Major) - Chart A9



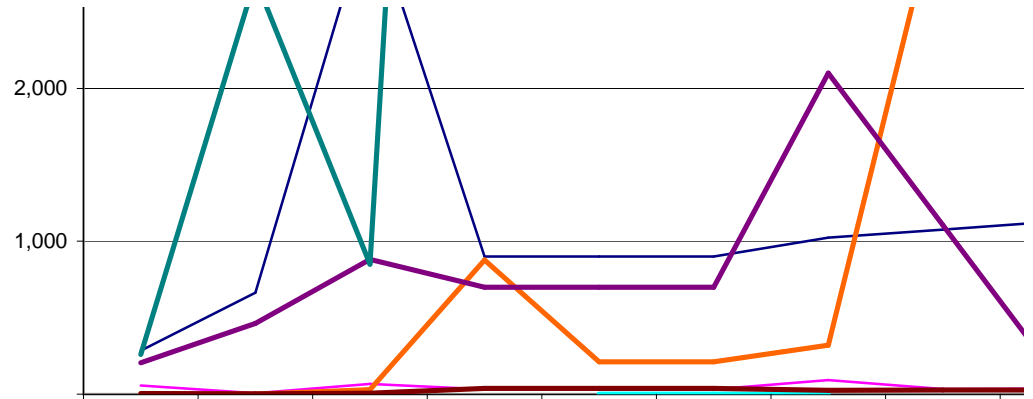
Capital expenditure by Municipal Vote (Minor) - Chart A10



3,000 Capital expenditure by Municipal Vote (Major - Trend) - Chart A12

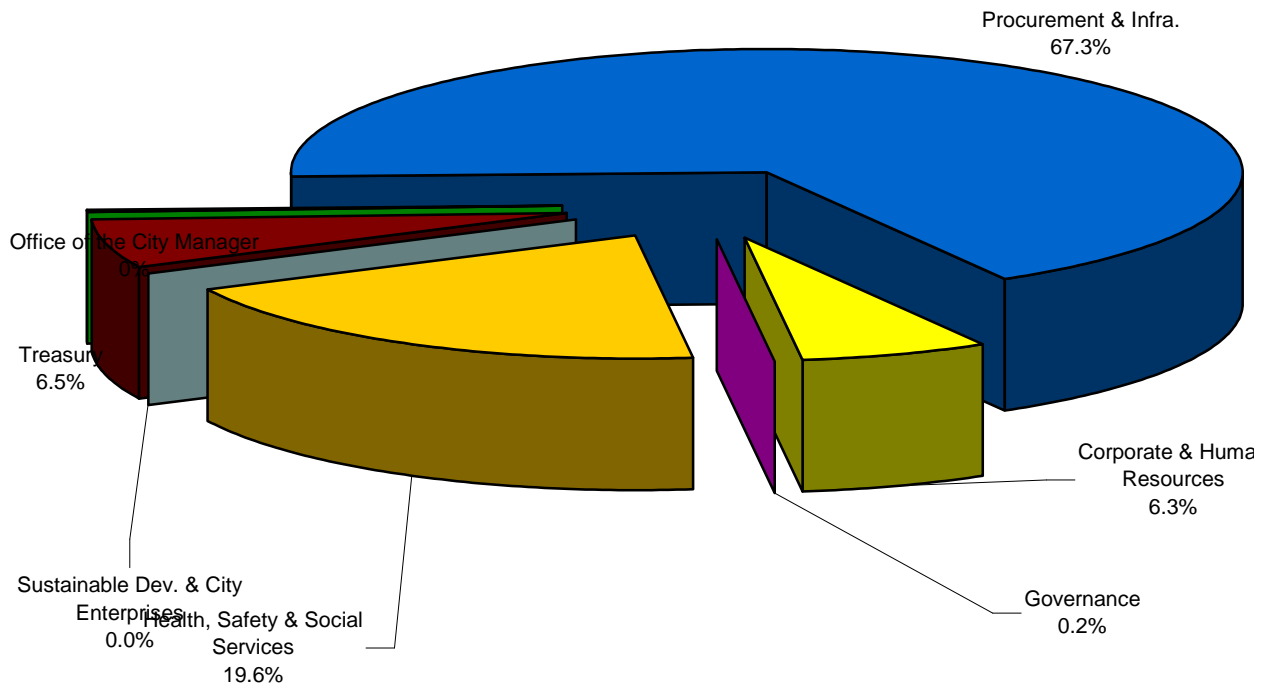


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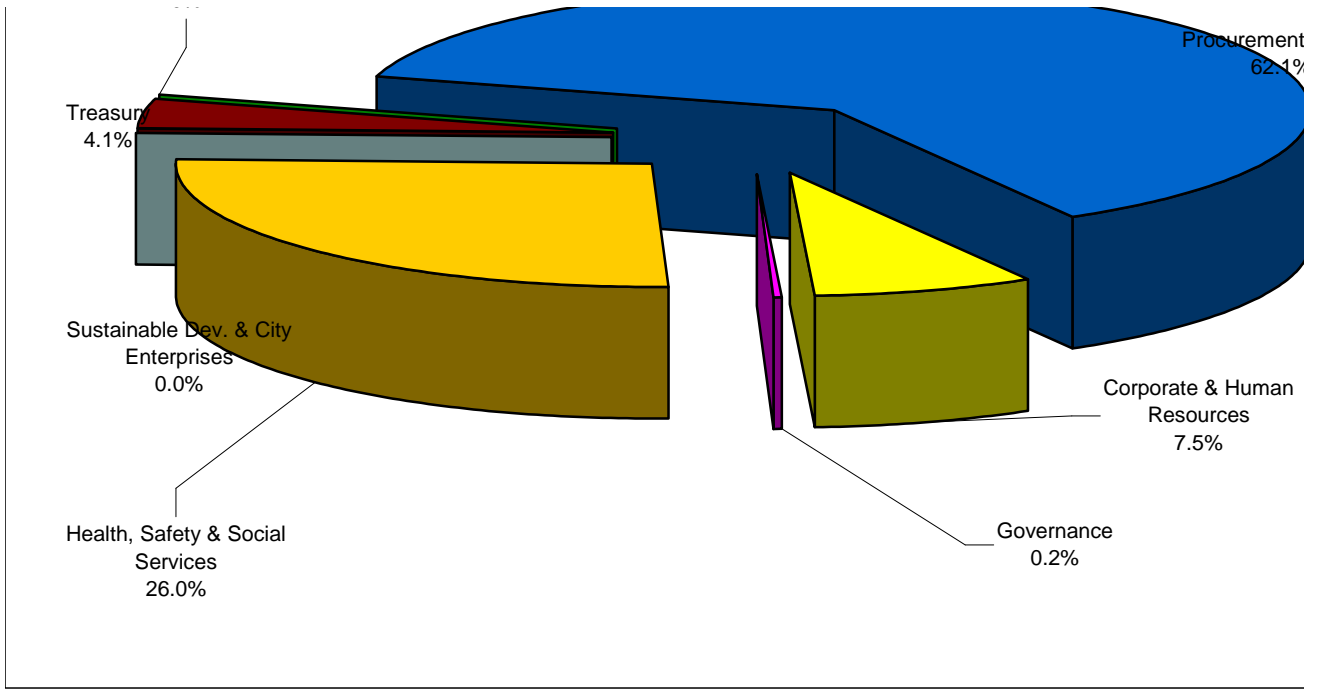
	06/07AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11	Budget Year +1 11/12	B
Corporate & Human Resources	285	663	3,182	900	900	900	1,025	1,076	
Governance	56	6	67	32	32	32	92	34	
Health, Safety & Social Services	3		29	878	212	212	320	3,351	
Sustainable Dev. & City Enterprises									
Treasury	205	464	881	700	700	700	2,100	1,105	
Office of the City Manager	4	2	6	38	38	38	25	26	
Procurement & Infra.	259	2,715	849	13,257	22,760	22,760	26,632	11,494	

2010/11 Budget Year Capital expenditure program per vote



2010/11 MTREF (3 year total) Capital expenditure program per vote



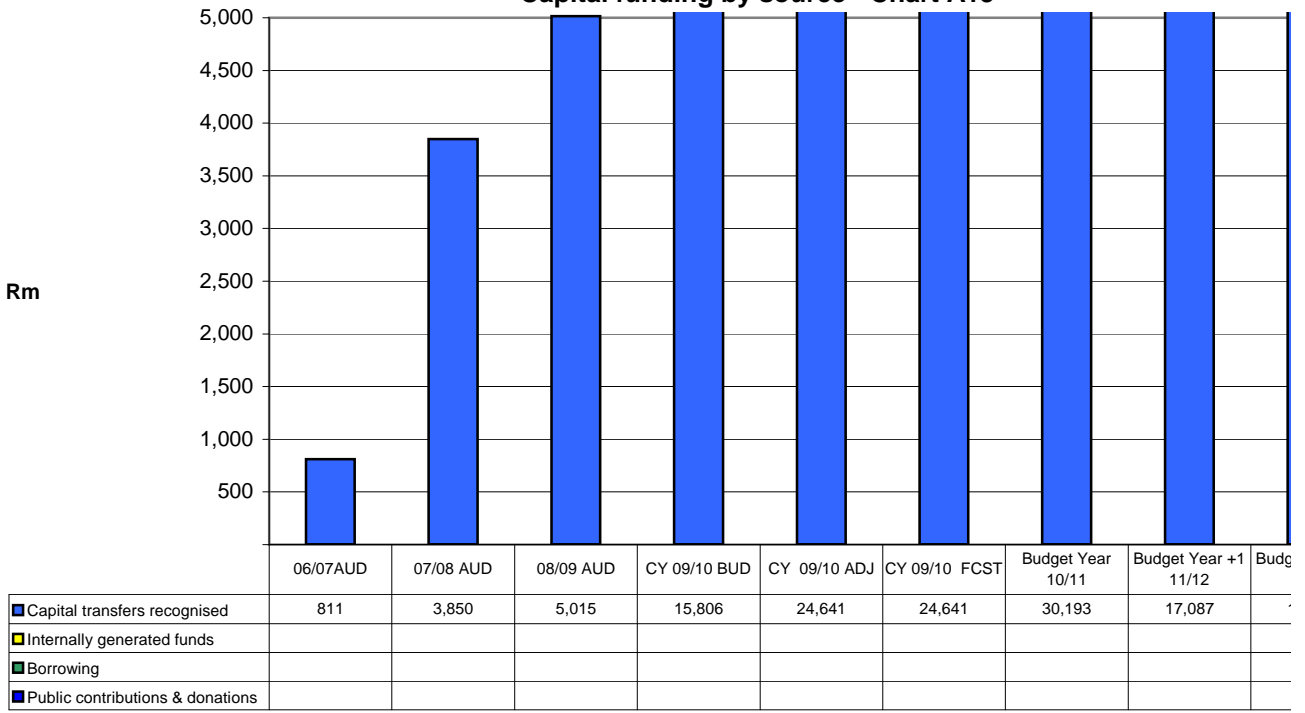


Capital funding by source

Public contributions & donations
 Borrowing
 Internally generated funds
 Capital transfers recognised

Public contributions & donations							
Borrowing							
Internally generated funds							
Capital transfers recognised	811	3,850	5,015	15,806	24,641	24,641	30,193
	811	3,850	5,015	15,806	24,641	24,641	30,193

Capital funding by source - Chart A13



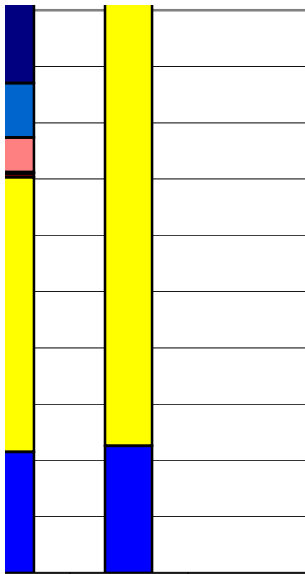
Budget Year +1 11/12
 Budget Year +2 12/13

1,076	1,130
2,440	4,290
34	36
12	12
308	2,810
482	504
1,105	110
4,622	2,645
200	100
5,833	350
975	400

17,087 12,387

811,296	3,850,177	5,014,788	15,803,131	24,640,972	24,640,977	0
960485.95	4069374	9497397.48	28476419.1	47157333.1	47157338.1	
811	3,850	5,014	15,803	24,641	24,641	
-149,190	-219,197	-4,482,609	-12,673,288	-22,516,361	-22,516,361	0

()



Budget Year +1 11/12	Budget Year +2 12/13	
75	400	
833	350	
00	100	
622	2,645	
105	110	
82	504	
08	2,810	
12	12	
34	36	
440	4,290	

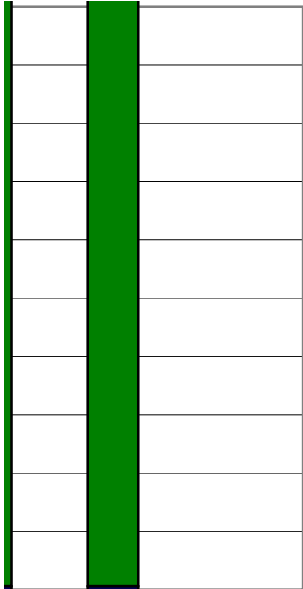
1,076	1,130
34	36
3,351	4,304

2,206
69
7,655

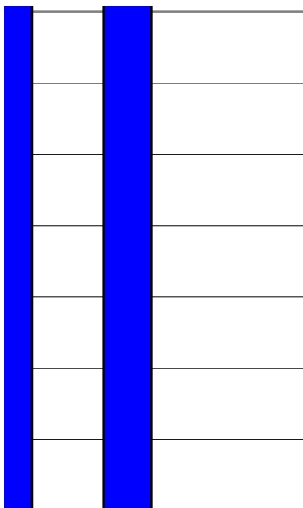
1,105	110
26	28
11,494	6,779
17,087	12,387

1,215

18,274

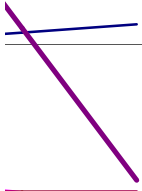


Year +1	Budget Year +2
1,105	110
26	28
11,494	6,779
17,087	12,387



Year +1	Budget Year +2
1,105	110
351	4,304
34	36
1,076	1,130





Budget Year 11/12	Budget Year +2 12/13	
1,076	1,130	
34	36	
3,351	4,304	
1,105	110	
26	28	
1,494	6,779	

ra.



te & Human
sources
3%

urement & Infra.

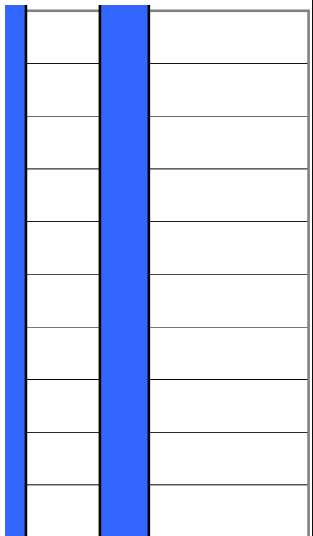
Procurement & Infra.

62.1%



& Human Resources
%

17,087	12,387
17,087	12,387

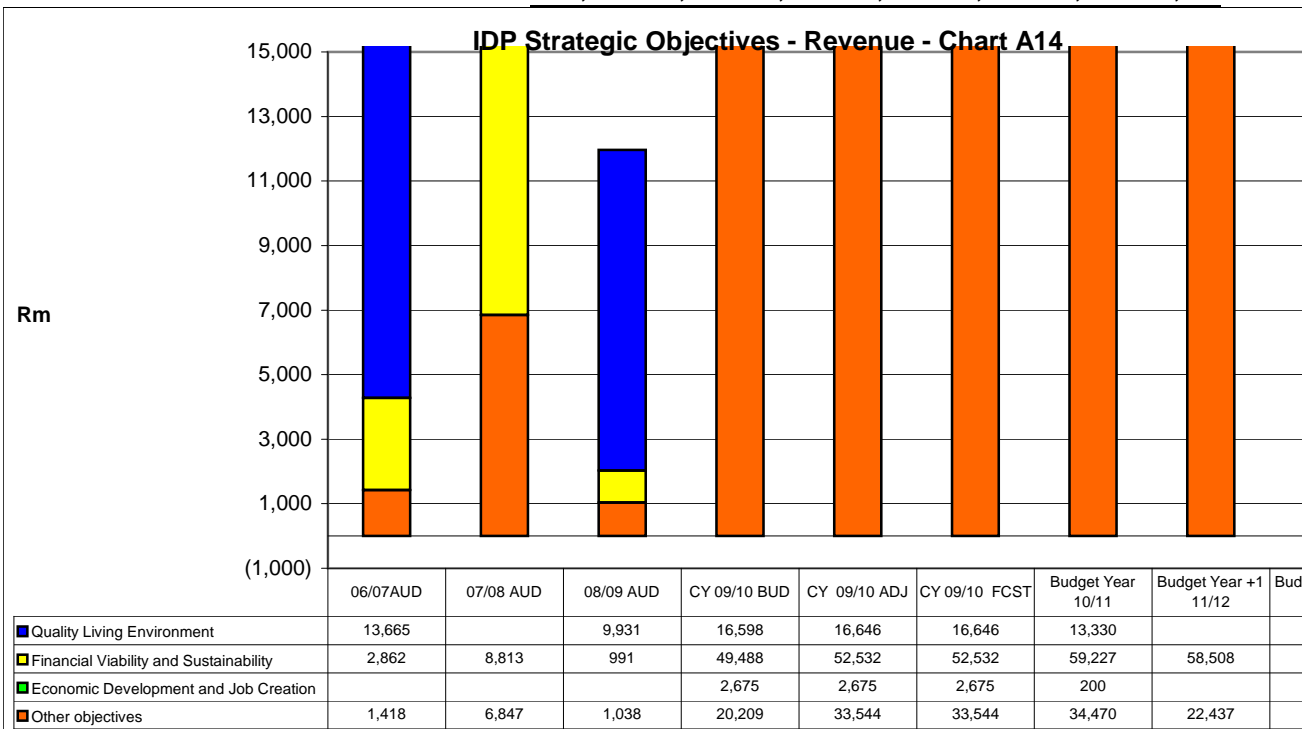


Year +1	Budget Year +2
12	12/13
187	12,387

30,192,917	17,087,049	12,386,567
50327010.5	28985099.1	18649980.6
30,193	17,087	12,387
-20,134,094	-11,898,050	-6,263,414

IDP Strategic Objective - Revenue

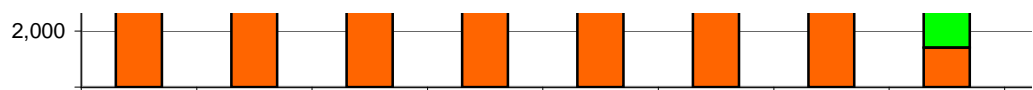
	06/07AU D	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11
Embracing our Cultural Diversity							
Empowering our Citizens	835	1,000		1,223	1,050	1,050	1,123
Sustaining the Natural and Built Environment							
Good Governance							
Operations and Support Services				500	500	500	
Safe, Healthy and Secure Environment	541	401		1,157	1,157	1,157	1,197
Other objectives	1,418	6,847	1,038	20,209	33,544	33,544	34,470
Economic Development and Job Creation				2,675	2,675	2,675	200
Financial Viability and Sustainability	2,862	8,813	991	49,488	52,532	52,532	59,227
Quality Living Environment	13,665		9,931	16,598	16,646	16,646	13,330
<i>check</i>	17,945	15,660	11,960	88,970	105,397	105,397	107,227



IDP Strategic Objective - Expenditure

Sustaining the Natural and Built Environment	15,678	15,074	12,536	12,319	17,837	17,837	14,639
Economic Development and Job Creation	2,076	1,921	3,227	8,448	7,160	7,160	4,267
Quality Living Environment	2,488	7,351	6,374	11,783	11,432	11,432	12,284
Safe, Healthy and Secure Environment	2,205	2,263	2,593	5,096	5,047	5,047	6,653
Empowering our Citizens	1,071	13,170	10,283	10,570	15,189	15,189	16,576
Embracing our Cultural Diversity							
Good Governance	6,575	7,692	5,972	9,768	10,198	10,198	6,915
Financial Viability and Sustainability	6,748	6,291	7,878	14,137	15,157	15,157	15,385
Operations and Support Services		377	493	979	999	999	
<i>check</i>	36,842	54,139	49,357	73,101	83,018	83,018	



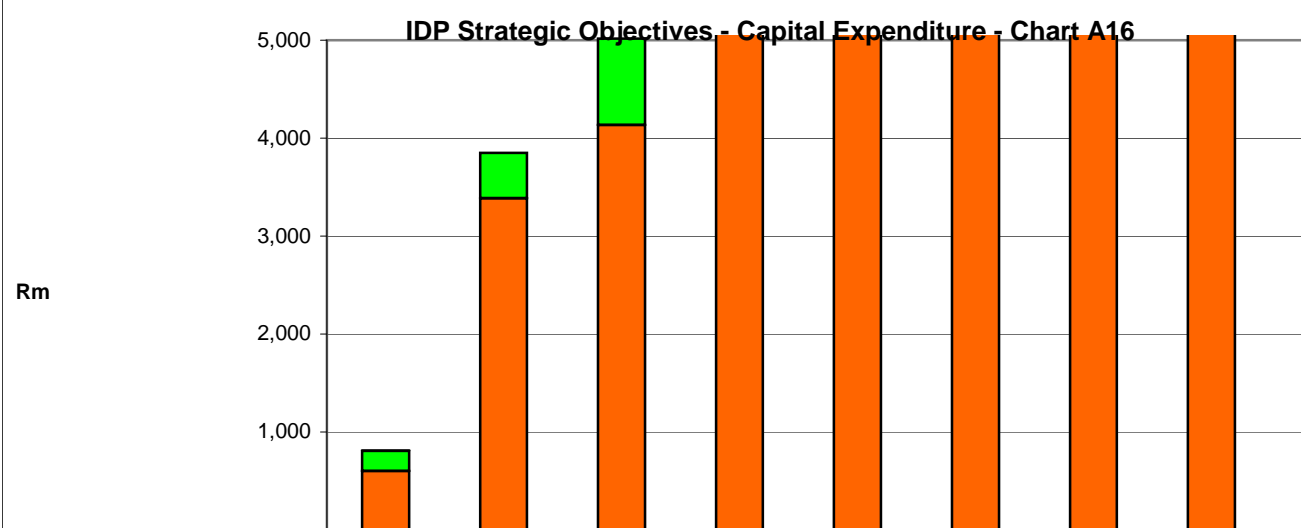


	06/07AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11	Budget Year +1 11/12	Buc
Operations and Support Services		377	493	979	999	999			
Financial Viability and Sustainability	6,748	6,291	7,878	14,137	15,157	15,157	15,385	15,192	
Good Governance	6,575	7,692	5,972	9,768	10,198	10,198	6,915	7,507	
Embracing our Cultural Diversity									
Empowering our Citizens	1,071	13,170	10,283	10,570	15,189	15,189	16,576	18,541	
Safe, Healthy and Secure Environment	2,205	2,263	2,593	5,096	5,047	5,047	6,653	6,119	
Quality Living Environment	2,488	7,351	6,374	11,783	11,432	11,432	12,284	11,389	
Economic Development and Job Creation	2,076	1,921	3,227	8,448	7,160	7,160	4,267	3,638	
Sustaining the Natural and Built Environment	15,678	15,074	12,536	12,319	17,837	17,837	14,639	1,406	

IDP Strategic Objective - Capital Expenditure

Empowering our Citizens	418	1,224	490	1,437	1,449	1,449	2,600
Sustaining the Natural and Built Environment							
Good Governance	56	9	67	32	32	32	92
Safe, Healthy and Secure Environment	257	2,715	849	11,019	10,727	10,727	4,150
Operations and Support Services							
Other objectives	602	3,387	4,134	11,977	11,697	11,697	5,333
Financial Viability and Sustainability	205	464	881	700	700	700	2,100
Economic Development and Job Creation	5			2,190	2,780	2,780	2,074
Embracing our Cultural Diversity							
Quality Living Environment				936	9,464	9,464	20,685
<i>check</i>	811	3,850	5,015	15,803	24,641	24,641	30,193

IDP Strategic Objectives - Capital Expenditure - Chart A16



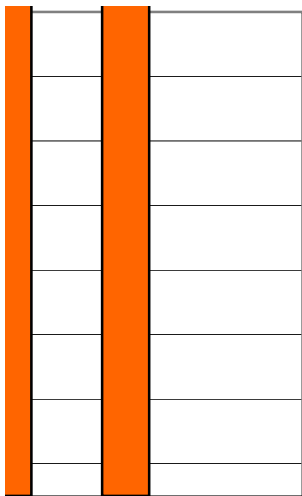
	06/07AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11	Budget Year +1 11/12	Buc
Quality Living Environment				936	9,464	9,464	20,685	6,231	
Embracing our Cultural Diversity									
Economic Development and Job Creation	5			2,190	2,780	2,780	2,074	3,497	
Financial Viability and Sustainability	205	464	881	700	700	700	2,100	1,105	
Other objectives	602	3,387	4,134	11,977	11,697	11,697	5,333	6,254	

Budget
Year +1
11/12

Budget
Year +2
12/13

1,181	1,411
1,250	1,311
22,437	18,992
58,508	61,663
80,945	80,655

835314.66	1000000		850000	850000	850000	750000
			373232.594		0	372750
835314.66	1000000	0	1223232.59	1050000	1050000	1122750
12700	27000	0	158240.5	158240.5	158240.5	167102.525
528000	373500		999000	999000	999000	1030000
540700	400500	0	1157240.5	1157240.5	1157240.5	1197102.53



17945373.2	15660000	11960000	88970070.7	105397367	105397367	107226715
16527281.4	8813000	10922000	68760839.1	71853399.6	71853399.6	72756748.7
1418091.79	6846999.98	1038000	20209231.5	33543967.5	33543967.5	34469966.4

15678359.2	15004367.3	11793414.6	11246400	16646399.5	16646399.5	13329600
0	70059.21	742584.88	1073025.89	1190109.56	1190109.56	1309108.51

Year +1 /12	Budget Year +2 12/13
508	61,663
437	18,992

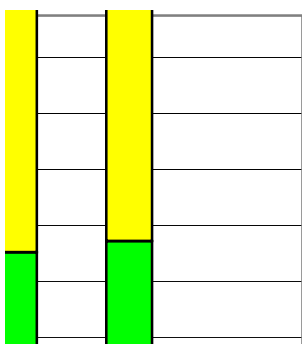
15678359.2	15074426.6	12535999.4	12319425.9	17836509.1	17836509.1	14638708.5
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36841557	54139397.6	49356950.7	73100808.7	83018088.1	83018088.1	76968716.9
35990385.5	53286124.4	47634000.1	68872593.7	78879040.9	78879040.9	
851171.49	853273.25	1722950.58	4228214.96	4139047.2	4139047.2	76968716.9

1,406	1,531
3,638	3,915
11,389	11,875
6,119	6,590
18,541	20,128
7,507	8,119
15,192	16,046
63,793	68,204

650619.78	661696.33	718813.61	966658.97	971702.264	971702.264	2251193.74
102496.98	206317.52	249232.02	385875	460875	460875	75000
1452182.19	1394832.07	1625345.53	3743540.58	3614215.74	3614215.74	4327136.91
2205298.95	2262845.92	2593391.16	5096074.55	5046793	5046793	6653330.65

757000	12046409.9	8105000	7853939.06	12182937.3	12182937.3	13289194.1
0	0			0	0	250000
27651.11	0	225000	700000	900000	900000	600000



286051.38	355890.07	435415.04	700000	700000	700000	525000
0	0	91457.28				25000
0	767213.29	1426302.7	1316357.14	1405902.19	1405902.19	1886438.26

1070702.49	13169513.3	10283175	10570296.2	15188839.5	15188839.5	16575632.4
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851171.49	853273.25	1722950.58	4228214.96	4139047.2	4139047.2	1413487.8
1225154.27	1067313.7	1503858.22	4220000	3021305.26	3021305.26	2853139.9

2076325.76	1920586.95	3226808.8	8448214.96	7160352.46	7160352.46	4266627.7
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Year +1 1/12	Budget Year +2 12/13	
1,192	16,046	
507	8,119	
1,541	20,128	
1,119	6,590	
1,389	11,875	
638	3,915	
406	1,531	

1,644	1,802
34	36
5,105	7,723
6,254	8,930
1,105	110
3,497	2,757
6,231	590
17,087	12,387

811295.54	3850177	5014788	15803131	24641447	24641450	0
209701.24	463555	881283	3826236	12944236	12944237	
601594.3	3386622	4133505	11976895	11697211	11697213	0

Year +1 1/12	Budget Year +2 12/13	
231	590	
497	2,757	
105	110	
254	8,930	

790000 1000000
391387.5 410956.875

1181387.5 1410956.88
158207.651 163568.034
1092000 1147000
1250207.65 1310568.03

80945447.7 80654988.9
58508090.5 61662538.8

22437357.2 18992450.1

0 0
1405575.17 1531035.68

1405575.17 1531035.68

63792706.7 68203561.9
62314853 66616175.7
1477853.7 1587386.2

2013080.09 2160566.11
78750 82687.5
4027234.43 4346570.81

6119064.53 6589824.42

15988752.5 17423272
0 0
0 0

551250 578812.5
26250 27562.5
1975187.22 2098183.94

18541439.7 20127831

1477853.7 1587386.2
2160249.63 2327692.07

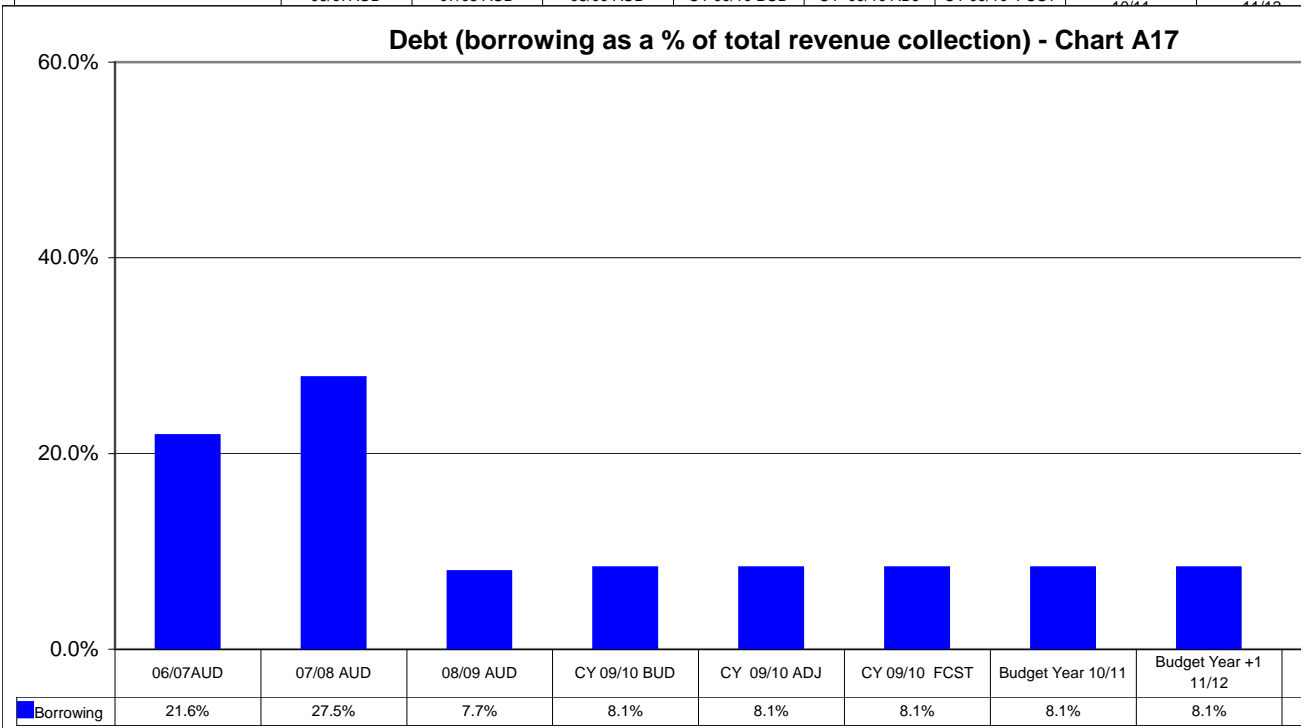
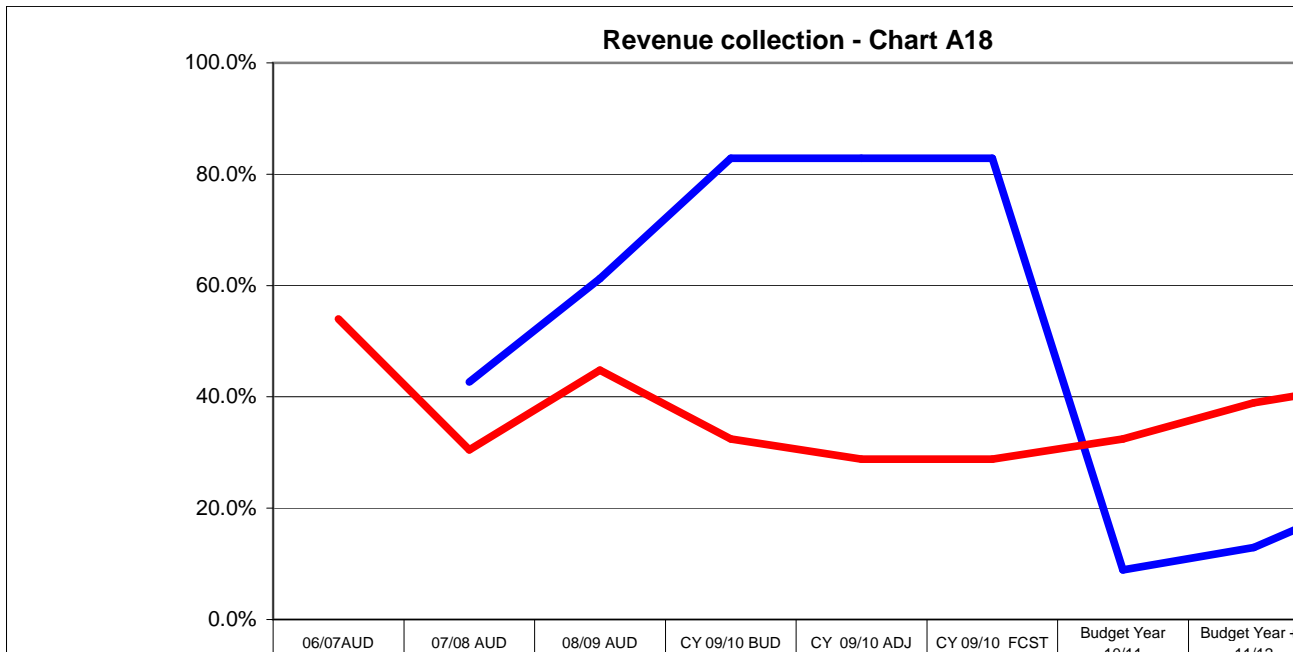
3638103.33 3915078.27

30192916.5	17087048.9	12386567.1
24859656	10832797	3456974.11
5333260.5	6254251.92	8929593.01

	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Property tax								
% incr Service charges - electricity revenue								
% incr Service charges - water revenue	10.0%	10.0%	10.0%	5.0%	5.0%	5.0%	6.0%	8.0%
% incr Service charges - sanitation revenue	0.0%	10.0%	0.0%	5.0%	5.0%	5.0%	6.0%	8.0%
% incr Service charges - refuse	0.0%	10.0%	0.0%	5.0%	5.0%	5.0%	6.0%	8.0%
% incr in Service charges - other	25.0%	10.0%	0.0%	5.0%	5.0%	5.0%	6.0%	8.0%

Debt

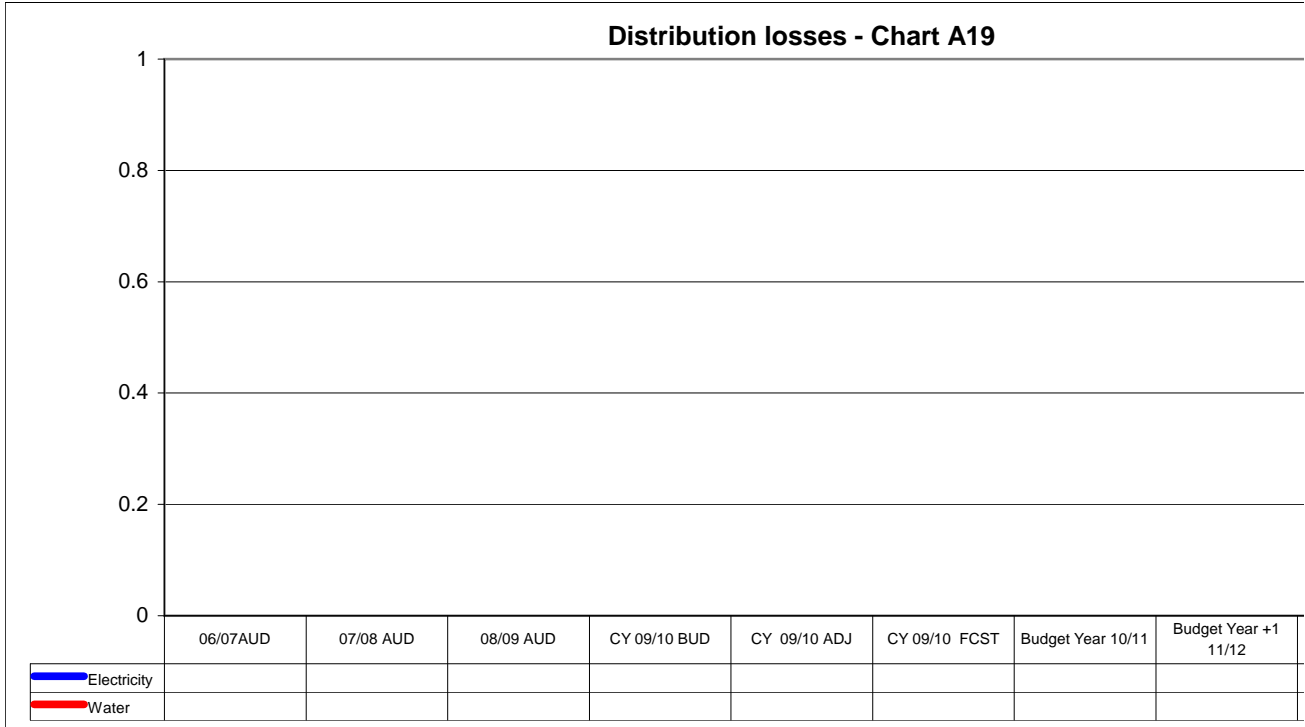
Borrowing	21.6%	27.5%	7.7%	8.1%	8.1%	8.1%	8.1%
Annual Debtors Collection		42.7%	61.2%	82.9%	82.9%	82.9%	8.9%
O/S Debtors to Revenue	54.0%	30.5%	44.8%	32.4%	28.8%	28.8%	32.4%



Distribution losses

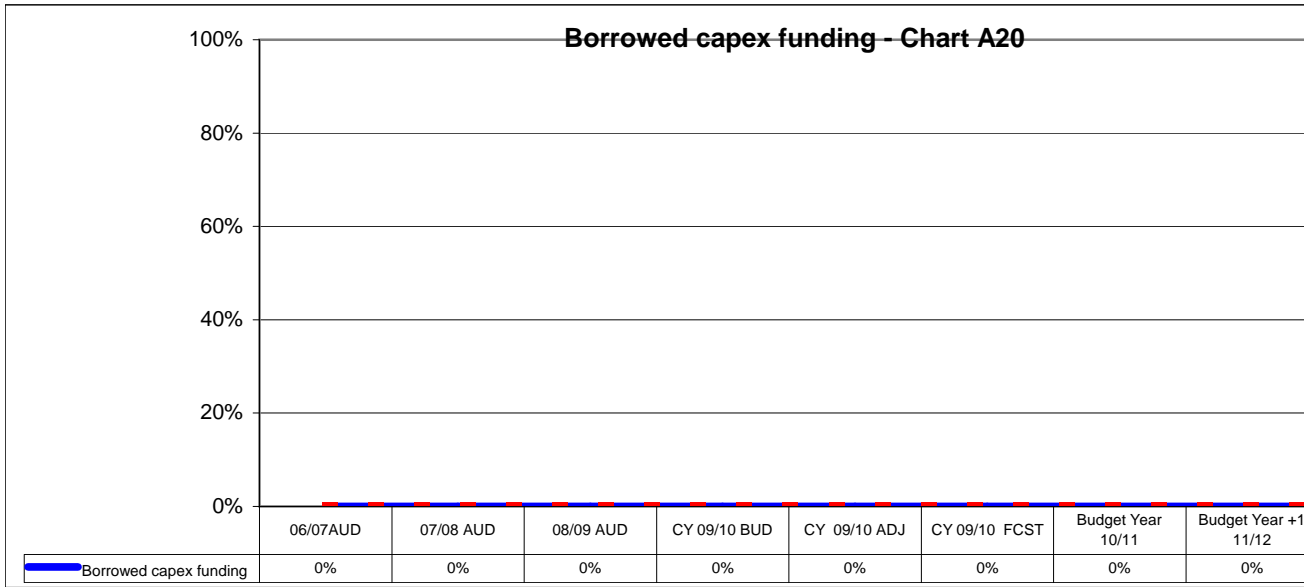
Electricity

Water



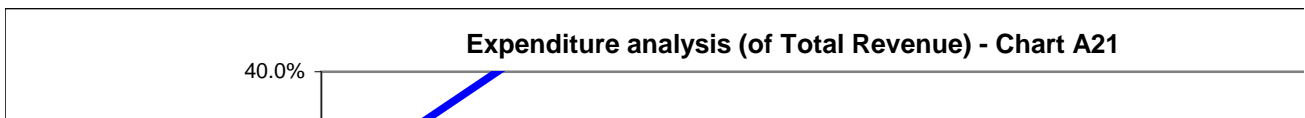
Borrowed capex funding

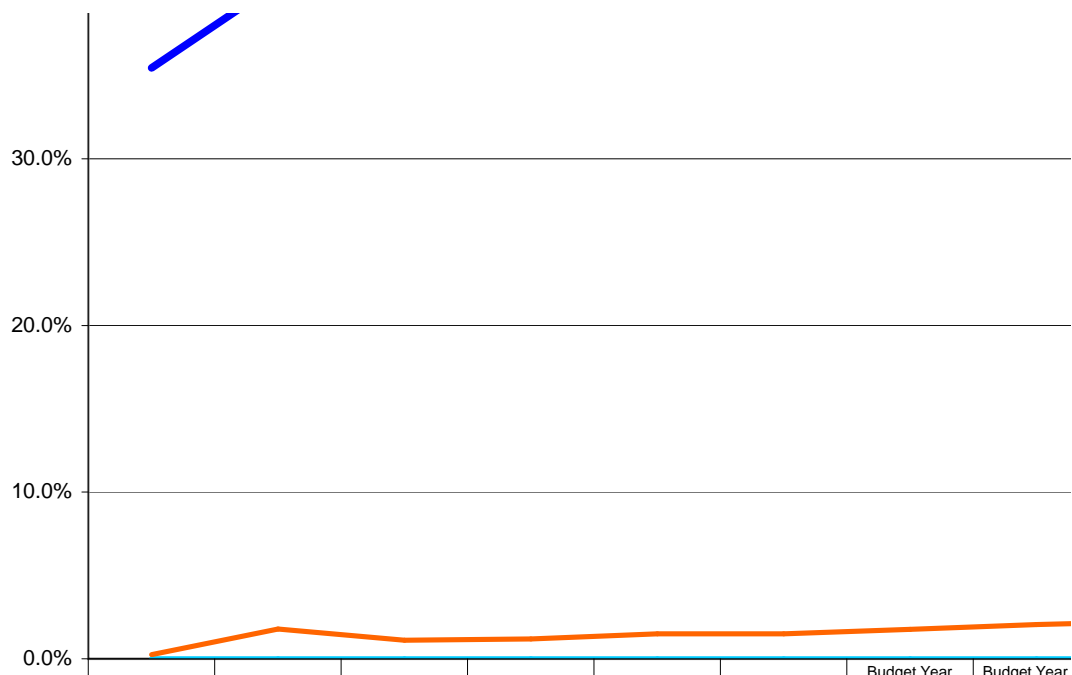
0% 0% 0% 0% 0% 0% 0%



Expenditure analysis

Employee costs	35.5%	40.6%	42.7%	44.3%	41.8%	41.8%	52.6%
Remuneration	42.5%	45.6%	47.2%	48.0%	45.1%	45.1%	48.0%
Repairs & Maintenance	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	0.2%	1.8%	1.1%	1.2%	1.5%	1.5%	1.8%

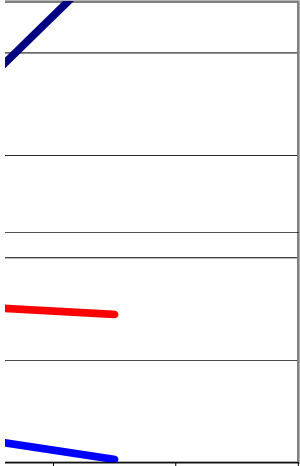




	06/07AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	Budget Year 10/11	Budget Year 11/12
Employee costs	35.5%	40.6%	42.7%	44.3%	41.8%	41.8%	52.6%	51.2%
Remuneration	42.5%	45.6%	47.2%	48.0%	45.1%	45.1%	48.0%	45.1%
Repairs & Maintenance	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	0.2%	1.8%	1.1%	1.2%	1.5%	1.5%	1.8%	2.1%

Budget Year +1 11/12 Budget Year +2 12/13

3,053	5,394
(4,073)	(4,440)
(1,473)	(1,606)

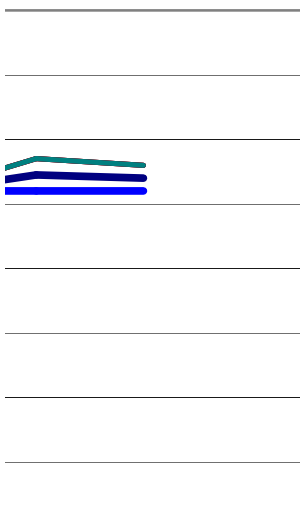


Year +1	Budget Year +2	
2	12/13	
3	5,394	
3)	(4,440)	
3)	(1,606)	

7.3% 7.0%
6.0% 6.0%

Need to define base in 'guidelines'

8.5% 8.0%
8.5% 8.0%
8.5% 8.0%
8.5% 8.0%



Budget Year +1	Budget Year +2	
11/12	12/13	
7.3%	7.0%	
6.0%	6.0%	



Year +1	Budget Year +2	
2	12/13	
%	56.6%	
%	45.1%	
%	0.0%	
%	2.2%	

0
0
0